

April 2014

We, the Senior Management of TWIC, are fully committed to the process of continuous improvement in pursuit of health and safety excellence. This complements the Company's core values which include transparency, integrity and respect for people along with our ultimate goal of zero accident performance.

It is therefore our intention that the operations of Taylor Woodrow International Construction are executed at all times in such a manner as to protect the health and safety of any person. This commitment includes the prevention of injury and the avoidance of ill health.

Both the management system and its implementation will reflect, as a minimum, compliance with relevant legislation; industry best practice and contract conditions. The Senior Management targets for the business will be reflect this situation.

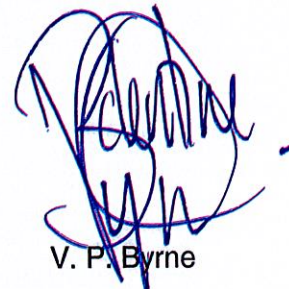
As an important part of this process the Senior Management will establish an organisation, with responsibilities for controlling all aspects of health, safety and protection of the environment. They will also set and monitor appropriate objectives which relate to areas of the business that required improvement. Staff will, when necessary be given training to enable them to carry out their responsibilities.

This document will be revised to take account of any new work situations and their associated hazards or improved methods of control as well as changes in the organisational structure of the Company.



I. Norris

Managing Director, Gulf



V. P. Byrne

Operations Manager-UAE